

**FINANCIAL SUSTAINABILITY CITIZEN ADVISORY COMMITTEE
RESPONSES TO QUESTIONS FROM MEETING 1 (FEBRUARY 11, 2016)
PROVIDED: MARCH 24, 2016 (UPDATED: MAY 12, 2016)**

General Questions:

1. What has been the growth of salaries and benefits?

Response: The growth rate of salaries and benefits has been approximately 2.5% annually.

2. Will there be a discussion of new revenue options?

Response: Yes, new revenue streams/options will be addressed in future meetings of this committee

3. What effort was made to assemble a diverse committee?

Response: There was outreach to community groups, business organizations, City partners, in Currents newsletter. The City is currently in the process of hiring for a new position, the Community Diversity & Inclusion Coordinator, in an effort to strengthen partnerships with our diverse population.

4. How will the city involve community associations in lifting levy lid?

Response: The City is restricted by law to provide only factual information. We will be doing presentations at community meetings and public open meetings this spring and summer and again in the fall. We will also run factual articles in Currents. As we noted in the Charter we also hope that members will bring information back to their community and groups.

5. Why not include CIP?

Response: Most of the funding for CIP is restricted revenue with the exception of the almost \$250K that the General Fund currently dedicates to CIP. Additionally, we are able to issue debt to fund our CIP but are not able to do the same for operations. Our State Law requires that we pass a balanced budget.

6. Although it's a very minor point, the spreadsheet data shown on the 10 YFSM Operating Budget Ten Year Forecast chart (Slide 5) should probably be corrected to reflect the initial positive years (Cumulative cells for 2017 & 2018), which will lower the 2026 projected deficit by \$672,000 (See Question 1 in Attachment A).

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Response: As is noted in the question, the \$672,000 surplus from 2017 and 2018 could be used as a one-time stopgap measure to bridge the potential gap in 2019 and a portion of the potential gap in 2020. The Council recognized this as one of several potential uses of surpluses in the 10 Year Financial Sustainability Plan (10 YFSP), as follows:

The Council states that the City's first priority is to ensure adequate reserves. If reserves are below policy levels then surpluses should be used to restore reserves to mandated levels. If reserves meet or exceed policy requirements the surpluses should be used to fund economic development investment in Shoreline, fund infrastructure improvements, fund other high priority one-time needs or be held to fund future deficits if they are forecast in the Financial Sustainability Model. If it appears that surpluses are sustainable on a recurring basis, the City Council will review and consider funding for new on-going operational needs.

In accordance with the Council's desire that surpluses be used to fund economic development and infrastructure improvements, the City has committed one-time funds to the following:

- ***Aurora Corridor (in total the City has leveraged \$13.78 million of City revenue sources, including General Fund sources, to fund a \$120.52 million project)***
- ***Grant Match Funding for transportation projects: \$1,000,000 (\$300,000 in 2014 and \$700,000 in 2016); The City has leveraged \$765,000 of this amount to receive \$5.78 million in grant funding.***
- ***Support of Annual Roads Surface Maintenance Program: \$500,000 (in 2015)***
- ***Shoreline Pool Long-Term Maintenance: \$600,000***
- ***Westminster and N 155th Improvements: \$250,000***
- ***N 185th Street Corridor Study: \$600,000***
- ***Police Station at City Hall: \$1,000,000***
- ***Major Information Technology Investments (Asset Management, Recreation Registration, and Permitting Software upgrades): \$923,000***

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The 10 YFSM Operating Budget Ten Year Forecast chart does not recognize surpluses on the “CUMULATIVE (GAP)” row because it is meant to illustrate the cumulative total of all potential budget gaps that the City must bridge with ongoing solutions. While the use of surpluses and unanticipated savings to fund deficits is an option that assumption is not built in to the 10 YFSM.

7. Why did the property tax percentage change shown on slide 7 rise so dramatically in 2011? Didn't this create an incredible hardship for low income families? (See Question 2 in Attachment A)

Response: The property tax levy lid lift reset the 2011 levy rate to \$1.48 per \$1,000 assessed valuation (AV). This was an increase of \$0.28 per \$1,000 AV. This allowed the amount levied in 2011 to be calculated by taking the assessed valuation (divided by \$1,000) and multiplied by \$1.48 rather than allowing the levy to grow per statute by 1% plus new construction. As a result, the levy grew 31% compared to the amount levied in 2010.

In 2011 it was estimated that the average Shoreline homeowner, with an assessed home value of approximately \$325,000, would pay \$7.60 more per month, or \$91.20 for the year, more in property tax to the City.

Police Services – Presentation from Chief Shawn Ledford:

Link to Presentation: <http://www.cityofshoreline.com/home/showdocument?id=25149>

8. How was data gathered?

Response: Data is taken from the 2014 Citizen Satisfaction Survey Results. The next survey is scheduled for this May 2016.

Link to 2014 Citizen Satisfaction Survey Results: <http://www.shorelinewa.gov/home/showdocument?id=18325>

9. Why has number of officers per Capita changed over time?

Response: This is due to change in population.

10. Is there active shooter training for schools, staff?

Response: Yes, we meet with school staff to routinely review and practice procedures.

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11. What is the ethnic make-up of police?

Response: The ethnic make-up of the police matches community with exception of African Americans.

12. Is there a way to give feedback or get information on crime, neighborhood watches, etc.?

Response: The department offers information via Twitter, Facebook, Next Door, Shoreline Watch, and crime prevention outreach. Chief Ledford and the City's Crime Prevention Officer Steve Perry are always available via email. Neighborhood Block Watch is encouraged and supported. It's always better to contact the Police if you suspect criminal activity. The Police depend on the community in their crime prevention efforts.

13. What explains the 10.5% increase in jail costs? (See Question 3 in Attachment A)

Response: Corrections is a separate and different program from Police and will be addressed at a future meeting.

14. What would you change in policing?

Response: Increased treatment for drug offenders. Frequently this is the source of non-violent crimes and treating the root cause would help decrease the occurrence of these types of crimes.

15. Why is crime down?

Response: It may attributed to crime prevention efforts.

16. What metrics do you have to determine appropriate level of funding for police protection?

Response: The City and King County monitor costs and outcomes. These are published annually in the Police Services Report. We are able to compare ourselves with those of surrounding jurisdictions as well as Cities throughout the nation. We also pay close attention to our Citizen surveys which consistently rank public safety as the highest priority. Some of our costs are driven by staffing requirements in order to ensure the safety of our police force and to have staffing 24/7. We have made some innovative changes to the staffing plans which reduced costs and increased coverage. We also monitor the programs we offer for effectiveness, response times, best practices, and officer availability.

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Because of necessary staffing cycles, program reductions usually hit crime prevention programs the hardest. Training is paramount. Overall we are pleased that our cost per capita is very low when compared to other jurisdictions and our outcomes, including citizen satisfaction is also excellent.

17. When we do need to call in services that aren't fully staffed in the Shoreline Police Department (e.g., SWAT, labs) how is it paid for?

Response: That is one of the benefits of our Contract with the King County Sheriff's Office but it is also a cost driver. The additional support needed for special response like SWAT or Forensics are included as part of our contract. The cost attributable to the City is calculated each year based on certain historical workload factors. This provides what we refer to as a "Force Multiplier", the ability to expand our force to the full capability of the King County Sheriff's Office when needed.

18. Are there resources available to domestic violence victims when the need arises for immediate assistance?

Response: Yes, Community Services has budget and contracts to support food vouchers, short term shelter and other basic support for Domestic Violence victims who have no other options.

19. Is it cost effective to pay overtime instead of having more officers? Or would it be effective to hire additional FTEs?

Response: We monitor the cost of overtime to ensure that we are striking the most cost effective balance between FTE's and overtime. We believe that our current balance is the most cost effective.

20. In reference to slide 10, it would be interesting to see the hard numbers overlaid with: (1) arrests and (2) convictions (closed cases).

Response: Pending

21. Have there been any success stories as a result of the Nurturing Trust Workshops?

Response: The Nurturing Trust Workshops have successfully built relationships between the City and diverse members of the community. The last page of the Nurturing Trust Report (available here:

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<http://www.shorelinewa.gov/home/showdocument?id=25203>) contains comments from workshop participants. The one that surprised the Police Department most, in a good way, is the last one, “More time, this is a lot of information and not enough time to cover everything.” The participants gave up a lot of their time to attend the workshops.

Community Services – Presentation from Community Services Manager Rob Beem:

Link to Presentation: <http://www.cityofshoreline.com/home/showdocument?id=25147>

22. Why the 2012 bump in Human Services Funding?

Response: This is due to a one time increase for the teen suicide and school awareness prevention program.

23. Why isn't code enforcement part of the Fire Department?

Response: Fire service is provided by the Shoreline Fire Department, which is a separate entity from the City of Shoreline. It is very common for Planning Departments to be responsible for Code Enforcement. The Community Resources Team handles the first and second levels of code enforcement. Non responsive issues are then transferred to our Planning and Community Development Department for additional enforcement.

24. Is the 1 + employees assigned to neighborhood groups adequate and how does that compare?

Response: It compares favorably with other cities on a per-capita basis.

25. Where else do you need volunteers?

Response: We do not have a centralized Volunteer program. Each Department identifies their needs and works through the neighborhoods coordinator for screening of applicants and advertisement. We will hear a lot more about volunteers when we hear from Parks and Recreation.

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Parks, Recreation and Cultural Services – Presentation from PRCS Director Eric Friedli:

Link to Presentation: <http://www.shorelinewa.gov/home/showdocument?id=25231>

26. Does the City have trees routinely evaluated by an arborist?

Response: At this time, not all trees are routinely evaluated by an arborist. However, dangerous trees are evaluated regularly. The City has received grants, including one from King Conservation District, to assess the pruning and other needs of our urban forests. City Parks Superintendent Kirk Peterson is an arborist and does that when he can.

Additional information related to this question:

The City has received grants, including one from King Conservation District, to assess the pruning and other needs of our urban forests. City Parks Superintendent Kirk Peterson is an arborist and does that when he can within the resources provided. In 2015, the Parks Operations professional services budget includes \$20,000 for tree care services that funds the removal of trees, stump grinding and on call arborist services. This funding level was not adequate to resolve the backlog of tree maintenance, keep up with ongoing maintenance needs, or implement the short-term strategies of the Urban Forest Strategic Plan (UFSP). Each tree removal costs \$1,100 using contracted tree services. The average rate of tree removal in response to citizen requests is 34 per year. The funding needed to keep up with those requests is roughly \$37,000 per year. On average it costs \$500 per tree to resolve maintenance issues such as structural pruning. Routine maintenance helps keep trees healthy and from becoming safety hazards. The funding needed to keep up with routine maintenance of 36 trees annually totals \$18,000 per year. The 2016 budget shifted resources from the Parks Operations' irrigation budget to provide an additional \$35,000 in resources, for a total of \$55,000, to continue implementation of the Council adopted Urban Forest Strategic Plan, including PRCS' ability to respond to its citizen requests for tree maintenance, and begin a routine tree maintenance program. This shift of resources resulted in a net zero budget impact.

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27. Regarding fees for shared usage of school facilities - what percentage does the City pay?

Response: We pay for maintenance and janitorial services of the shared facilities and parks. We do not pay rent.

Additional Information related to this question:

The City and the Shoreline School District entered into a Joint Use Agreement in August 2000 with the mutual interest of providing community recreation programs. A joint use concept best provides for the usage, maintenance and operation of existing public facilities for utilization by Shoreline School District students and the greater Shoreline community. The agreement provides that the facilities of the School District and the City will be made available at no charge during regular hours of operation. However, when a requested use falls outside of the regular hours of operation, a fee may be assessed to cover the cost of staffing the facility during those hours.

The vision and intent of the joint use agreement is to maximize use of public facilities while maintaining them as sustainable assets. For example, the School District has exclusive use of 7,200 square feet of the Spartan Recreation Center and the City oversees 80% of the building footprint for community recreation purposes. In 2001, the School District and City collaborated to develop a joint operations plan. Under that plan, the School District provides and pays for routine maintenance and repair of the interior and exterior of the facility and mows and maintains the north utility field. The City maintains the landscaping and grounds immediately surrounding the Spartan Recreation Center. Major building maintenance repair and restoration shall be shared on a pro-rata basis according to use by School District and City operated programs. The City also provides its own custodial service and pays for all utilities for the Spartan Recreation Center. The City also retains all revenues collected from fees and reservations to offset its program expenses and utilities.

As another example, in 2013, the City and School District agreed to a joint operating use for the Sunset School site to make it available for public recreational use. In 2008, the parties entered into a mutual a commitment to the development of a community park on the site, contingent on a community group securing funding for park planning by 2010. The funding was obtained and the City completed a Master Plan for development of the Property with park amenities including sports fields, a community garden, a playground, paths, and picnic facilities. Construction of the park facilities were the responsibility of the City. The City has the sole responsibility to maintain, secure, and supervise the property. The City also retains all revenues collected from park use fees and reservations.

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28. How are PRCS scholarships awarded?

Response: Scholarships are very flexible. They are awarded to a family on an annual basis and they get to decide how they want to use their scholarship.

Additional Information related to this question:

Shoreline Municipal Code section 3.01.300(J) states, "Scholarships for the fee due to the participation in Parks, Recreation and Cultural Services Department sponsored class or program may be awarded when a request is made to the City according to the Parks, Recreation and Cultural Services Department's recreation scholarship policy and procedures." According to PRCS staff, scholarships are awarded on a family basis and may be used flexibly.

29. Regarding the City's urban forest, what will the impacts of the 185th Street Light Rail Station development that will eliminate many existing trees and what is the plan to replenish or preserve trees in that area?

Response: The City will be reviewing this topic in the next update of the Parks, Recreation and Open Space (PROS) Plan, which will be launched later this year.

30. What is the basis for the "median" as used in the PRCS presentation, slide four? Median in WA or Puget Sound?

Response: Median is based on all cities in the United States.

31. What are the plans for building up parks?

Response: The City will look at what is needed in the way of open space, recreation areas, and other during the demand study occurring this year. That process will help the City update the PROS Plan which will identify and prioritize future investments.

Additional Information Related to this Question:

The annual capital improvement planning process provides an annual opportunity to implement the City's Parks Plan based upon funding available. For example, the six-year funding for the renewed King County Voter Approved Trail Levy began in 2014 and will allow the City to identify and prioritize trail linkages and make capital or maintenance improvements to parks. An average of \$110,000 is collected from King County annually. As projects are identified, the funding will be programmed. Funding from the Levy was used towards Echo Lake Park Improvement Project in 2014-15; Richmond Beach Saltwater Park Pedestrian Bridge Repair in 2015; Regional Trail Signage in 2015-16; and system-wide trail and vegetation management projects in parks in 2015. As additional projects are identified and prioritized, the City will program this funding to plan and design these projects for

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construction. More information on projects planned for the period of 2016 through 2021 can be found in the General Capital section (starting on page 321) of the 2016 Proposed Budget and 2016-2021 CIP (available here: <http://www.shorelinewa.gov/home/showdocument?id=22237>).

32. How were cost recovery targets determined?

Response: There are five cost recovery categories that were developed and programs are placed into those categories based on the benefit derived from the activity. Is the benefit primarily a personal benefit or a community benefit? Each category has a range for desired level of cost recovery to provide significant flexibility. You can review the result of this work in the [Cost Recovery Fee Setting Framework Report](#).

33. Does the City's Day Camp program serve parents needing child care?

Response: Yes, the program can and does serve as day care, but it is generally more active with themed weeks and specialized activities focused on school age students.

34. Has the City considered using the Fircrest pool?

Response: It will be considered and evaluated as a resource. Bringing it back after being dormant for seven years could be challenging. As an older pool it has a deep end. Newer aquatic facilities have very different pools that allow for emphasis on family activities. The city is just getting underway with an aquatics and recreation center feasibility study that will look at the community demand and needs for an aquatics facility. We anticipate completing that study in early 2017.

35. How are PRCS doing; what do you need? How is your budget falling short? What is your advice to this committee as we consider options? And is there a document of this?

Response: We look at shifting priorities and services (for seniors, teens, the homeless, etc.). We have a list of things we're asked to do. When setting priorities, lower priority programs may need to be dropped. For example, with the desire to direct more effort to the Urban Forest Program, we are planning decreases in watering in some parks. This might impact the appearance of grass that will go brown in late summer, while allowing for increased effort to address the backlog of tree issues. Please see the [PROS Plan](#) to see our current adopted plans. We are currently doing a major update to this plan.

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36. How often is the cost recovery study done?

Response: The recent study was the first. In the future it will probably be reviewed every three years.

37. What is the City's approach to providing programs when considering competing service providers, like the YMCA?

Response: The City should provide a broad range of high quality programs and introductory level programs that provide exposure to a broad variety of activities. Soccer is a good example. We have introductory soccer that allows more people to be exposed, but don't seek to compete with the select soccer clubs that are focused on more advanced skills. We are undertaking a recreation demand study that will help to evaluate the demand for a balance of the services we provide helping the City to determine what our niche should be. This study will include a market assessment component that will look at recreation services are being provided by others. We anticipate completing the recreation demand study in late 2016.

38. Have you thought about expanding programs for seniors? Especially sports programs? Has the City worked with health care providers on this?

Response: The City works with the Senior Center to provide core services for seniors. We have not worked directly with health care providers. This is a program area that will be assessed through the recreation demand study.

Planning & Community Development – Presentation from PCD Director Rachael Markle, Permit Services Manager Jarrod Lewis, Building Official Ray Allshouse, and Planning Manager Paul Cohen:

Link to Presentation: <http://www.shorelinewa.gov/home/showdocument?id=25229>

39. What is the role of the Planning Commission and how do they relate to your department?

Response: The Planning Commission is made of up seven members that are appointed by the City Council. The City Council has tasked the Planning Commission with conducting public hearings and providing recommendations to the Council on long range and current planning topics. A hearing examiner holds public hearings and makes decisions on most quasi-judicial actions such as rezones, special use decisions, etc. PCD staffs the Planning Commission and works very closely with Commission members to support their work.

40. What are some examples of zoning review?

Response: Zoning review occurs to ensure that proposed developments are in compliance with the City's development code. It encompasses environmental review, allowed use, dimensional standards, etc.

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41. What is the turnaround time for permits?

Response: It depends on the scope of the project; some permits are ready the same day or next day. It can take up to a month for new single family construction. For commercial projects it can take up to six months.

42. The City is currently in a high growth phase. How will the City look forward to predict growth and what kind of planning is done for the future?

Response: PCD is getting new software to track how many hours are spent on each task for each permit. This makes staffing determinations much easier to illustrate. The Administrative Services Department looks at economic trends and does forecasting. This boom may not last long so we will be careful on how we manage staffing levels. PCD can also utilize consultant services for short term staffing needs.

43. How much extra work is generated with the implementation of the transportation impact fee?

Response: It does not create a lot of extra work for PCD. The review is done by Public Works.

44. How can I be part of the solution to some of the tree conflicts in Innis Arden and Richmond Beach?

Response: Trees are part of PCD work. The City has budgeted for a consultant to develop regulations to allow the use of vegetation management plans which starts later this year. The plan will address the entire City and attempt to balance the interests and rights of property owners and the community interest in preservation. There will be opportunities for the community to get involved.

45. Is there a design review board?

Response: The Council decided three years ago to not have a design review board. Design standards are important and the Council adopted design standards that are reviewed and approved administratively by City staff. Sometimes regulations don't produce the best product. The process allows PCD to work with designers and get community input with a goal of high quality through being reasonable and flexible.

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Public Works – Presentation from Public Works Director Randy Witt:

Link to Presentation: <http://www.shorelinewa.gov/home/showdocument?id=25227>

46. Are people are happy with public transportation?

Response: Metro surveys riders on satisfaction. You can see Metro’s survey and ridership information at their [accountability center](#).

47. What about sidewalks?

Response: Prior to the City’s incorporation Shoreline was part of unincorporated King County. The County did not prioritize sidewalks on its roads. Since incorporation, the citizens of Shoreline have this expressed an increasing interest in sidewalks on community surveys. Public Works maintains sidewalks,

48. What would you do with 10 percent less or more?

Response: Challenges we face are even and balanced across the spectrum. We repair potholes pretty well. We hear the need for more focus on maintaining and constructing sidewalks and variety of other general funded service activities. We’d like to work towards a continuous improvement model. This takes additional time in our work to formally start and maintain. One thing that is helping us move in that direction, but is still in its infancy, is the new Asset Management System. When fully implemented it will allow us to take a more proactive view at our assets to determine priority needs more readily. We consistently look at our processes and try to gain efficiencies and think about how we can do things more cost effectively. For example, we have one truck “hook lift” with the ability to be used with different multiple attachments, dump truck, deicer, asphalt patcher, etc. This result in lower vehicle costs to the City. Thinking like that goes a long way.

49. What is your greatest cause of consternation due to lack of funding and staff?

Response: Challenges are even and balanced. We repair potholes well. We hear about sidewalks and a variety of stuff. We’d like to work towards a continuous improvement model. This takes time to elevate. One thing that is helping us but is still in its infancy is the new Asset Management System. When fully implemented it will allow us to take a proactive view at our assets to determine priority needs more readily. We consistently look at our processes, try to gain efficiencies, and think about how we can do things more cost effectively. For example, we have one truck with multiple attachments, deicer, etc. Thinking like that goes a long way. We could use more support to get to a full asset management system sooner.

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50. Who fulfills all the work orders?

Response: We use city crews and contractors to perform field work. Our goal is to have a core group to perform a base level of most tasks, be flexible in the daily work and contract the remainder. Some services are contracted as we are not set up to do the specialty work such as “vactoring” (with a vacuum trucks) catch basins, manholes and pipes, signal maintenance, road striping. We have a backhoe so we can do some street and pipe repairs ourselves with a core group that is able to do a lot and be flexible. Where more specialized equipment is needed we contract that work out.

51. Explain the new road re-surfacing material – is there a cost saving using it?

Response: There are two different materials used in resurfacing a street – asphalt concrete and chip seals. The chip seal is the one you are probably referring to. We have historically performed asphalt overlay and have recently added chip seals into our tool box. The concept in street overlay is to maintain a good pavement surface by extending its life before it deteriorates too much. The asphalt overlay adds more life than a chip seal and is more expensive. For many streets a chips seal earlier in the pavement life is adequate and costs less. We are now doing asphalt overlays one year and chips seals the next year. Streets that receive surface treatment are identified from our pavement management system (a tool that feeds into the asset management system). Yes, there is a cost savings in utilizing the pavement management system information and chips seals at the right time in the pavement life.

52. Who’s responsible for sidewalk maintenance?

Response: That is a question everywhere, with differing answers. In Shoreline, the City is responsible for sidewalk maintenance, but we welcome property owners who want to do the maintenance themselves to come and see the appropriate permits. We’re assessing sidewalks currently to update our inventory and prioritization of maintenance needs.

53. Is there a way to comment on traffic signal timing (notably on Aurora)?

Response: With Aurora being finished the City is reassessing signal timing. Please see the City [Traffic Services website](#) for reporting feedback or suggestions.

54. Do you consider energy efficiency for street lights?

Response: Seattle City Light (SCL) owns most of the street lights in the City, and the City pays the operating cost. In addition to paying electricity costs, the City also pays to maintain the street light poles with sodium vapor lights. In recent years, SCL has converted many of the street lights to LED. As an example of the cost savings the City is realizing, SCL’s 2013 street light count

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showed an increase of 380 street lights from 2,566 to 2,946 street lights with a corresponding savings of approximately \$5,800 per month based on 2014 rates. Additional savings have been realized as the City does not pay for the maintenance cost of LED street light poles as it did with sodium vapor poles. As part of the Aurora Corridor project, all pre-existing street lights were converted to LED. The most recent conversions occurred between N 185th Street and N 192nd Street. All new street lights installed between N 192nd St. and N 205 St. are LED.

55. Is there grant funding for street lights?

Response: The City evaluated grant funding for street lights a few years ago and determined that it wasn't feasible since the street lights are actually owned by Seattle City Light. We will monitor opportunities to pursue grant funding for City-owned street lights and expect that Seattle City Light will pursue grant funding for street lights that it owns.

56. Who maintains traffic signals?

Response: Traffic signal maintenance is contracted to King County DOT.

57. How is the City using the Asset Management System when making decisions?

Response: It informs our decision by understand where all our assets are, the maintenance records and assessment of the infrastructure conditions. A couple of current examples are:

- Mapping and evaluating pipes and working to repair the most critical pipe segments
- Identifying road pavement needs and establishing chip seal and overlay needs
- Mapping the conditions of sidewalks and identifying grinding or replacement of sidewalk areas

Closing Questions:

58. What are stress points? We need to get a feel for that.

Response: The City has identified its Core services (those services that it is required to provide or are highest citizen priority) and quality of life services (those services that help Shoreline to achieve be the community that help the City to achieve its vision as a community). When budgets are tight the quality of life services are the ones at greatest risk of reduction.

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59. Relating to the Policy Framework that has been outlined - Are the plans that guide our activities statement mandated or optional (Comp Plan, Pros Plan, etc.)?

Response: The Comprehensive Plan is state mandated and must be updated on a prescribed schedule. The other plans are implementation tools for the Comprehensive Plan.

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Economic Development – Presentation from Economic Development Manager Dan Eernisse:

Link to Presentation: <http://www.shorelinewa.gov/home/showdocument?id=25341>

60. How many FTEs staff the [Economic Development Program](#)?

Response: The Economic Development Program is staffed by Dan Eernisse alone but some of the work he delivers is supplemented by consultants and/or contractors as needed. Other cities have more staff for similar programs. Issaquah has about three FTEs while Seattle has an office of 15-20 FTEs devoted to film and music promotion.

61. Would it help to have additional staff dedicated to Economic Development?

Response: The City has not done a cost-benefit analysis study on this.

62. Who are some of the contractors used by the Economic Development Program?

Response: The City works with Shoreline Community College to offer [Quick Start Shoreline](#), an opportunity for small businesses to network and learn from each other. The City has recently been undertaking efforts to better promote Shoreline by utilizing PRR, Inc. to create a marketing campaign and Bullseye Creative to build a cohesive, unified brand for Aurora Square.

63. Are you working with non-profits to develop affordable housing?

Response: Yes. One incentive to developers is the City's [Property Tax Exemption Program](#) (PTE). In order to qualify for the PTE incentive, the applicant must commit to rent 20% of the project's units to qualified renters at "affordable" rates.

64. Where are good sites for the proposed media campus?

Response: The current location of the Washington State Department of Transportation is one possible site. It's a five acre property that could be redeveloped. Fircrest is another possible option.

65. What kinds of productions are we looking to attract for the media campus?

Response: Productions could be anything – even reality TV.

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PROVIDED: MARCH 24, 2016**

Other City Services – Presentation from Administrative Services Director Sara Lane:

Link to Presentation: <http://www.shorelinewa.gov/home/showdocument?id=25339>

66. Is the City inundated with public disclosure requests?

Response: Yes, they have increased in the past few years. Temporary support was recently added to the City Clerk Office to help with the large volume of requests. It has a big impact. There is a charge for hard copies of files but staff hours are not captured. State law does not allow for this.

67. Who oversees the City Clerk Office?

Response: The City Clerk's Office is a division of the City Manager's Office.

68. What is the cost of travel for the Yakima jail?

Response: Staff asked Yakima County staff about the cost of transportation from our primary booking facility, SCORE, when we were approached about contracting with the Yakima County Jail. In short, Yakima County Jail made some operational changes and now runs a bus between Yakima County Jail and SCORE at no additional charge to its contract partners.

69. How many exempt and non-exempt FTEs does the City have?

Response: The City has 69 exempt and 74 non-exempt employees.

70. For inmates that are housed at Yakima County Jail - have families provided feedback to the City about travel time to Yakima to visit their relatives?

Response: The City Council is concerned about the potential that inmates serving a sentence at Yakima County Jail will cause a hardship on a family member that desires to visit. However, the City looked at typical sentences and it's rare for an inmate to serve a sentence longer than three to four months. Yakima County Jail is looking into video conferencing (a Skype type system). It is also important to note that not all inmates booked on a Shoreline warrant are Shoreline residents and a person convicted of a gross misdemeanor can only be imprisoned for up to 364 days. During the months of January and February the City has housed 56 inmates at Yakima County Jail without any negative feedback.

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71. Has the City looked at outside contractors for support services like IT and payroll?

Response: The City did use contracted services for some of these functions at one time; however, a full cost-benefit analysis has not recently been done for these services. The City did look at bringing animal control in house a few years ago but then realized that continuing to contract for this is a good bargain. The City has also recently explored the possibility of contracting out its street sweeping operations and is currently looking at the option of bringing landscaping in house.

72. Is it possible for the City to buy supplies in bulk by joining other cities when ordering?

Response: The City benefits from piggy backing off other contracts (State and other municipalities). This eliminates the need to negotiate new contracts.

73. Who takes care of felonies?

Response: King County processes felony offenders.

74. In 2013, the number of infractions dropped well below the level of prior years. What caused this drop?

Response: The City Manager realized that the Police Department was not placing enough emphasis on traffic enforcement and asked the Police Chief to redirect his officers where appropriate. One area the City Manager believed needed a greater level of traffic enforcement emphasis was in school zones.

75. Has the City considered using cloud computing?

Response: The City currently uses cloud computing for much of its IT needs.

76. Can we get a breakdown of FTEs by department?

Response: A breakdown by department of the City's budgeted position count and full-time equivalent amount is provided on pages 436-438 of the [2016 Proposed Budget and 2016-2021 CIP book](#).

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Revenue Sources – Presentation from Administrative Services Director Sara Lane:

Link to Presentation: <http://www.shorelinewa.gov/home/showdocument?id=25337>

77. For Shoreline what is the official median home price in 2016?

Response: For 2015 the median residence value was \$314,000. ***The median residence value in 2016 is \$353,000.***

78. What amount is the City able to apply the CPI inflator to in order to determine the next year's levy amount?

Response: The City is able to apply the inflator (CPI-U) to the previous highest levy. In 2012 assessed valuation dropped significantly which caused the levy rate to rise to the cap of \$1.60 and a resulting levy that was significantly lower than that levied in 2011. In 2013 the City was able to use the 2011 levy (the previous highest levy) as the basis to which it applied the inflator.

79. What happened in 2015 that caused the rate to drop to \$1.43?

Response: The assessed valuation increased in 2015 which allowed the City to apply the full amount of the inflator (CPI-U) to the previous highest levy (from 2014). The assessed valuation increased enough to allow the levy rate to drop from \$1.60.

80. Is the City able to exempt any portion of a property's assessed valuation from property tax (e.g., the first \$20,000 of value)?

Response: According to the Department of Revenue, Property Tax Division, property taxes apply to the assessed value of all taxable property, unless specifically exempt. Specific exemptions, with qualifications, include:

- Senior citizen
- Disabled citizen
- Head of family
- Home improvement
- Nonprofit
- Historic property
- Sprinkler systems in nightclubs
- Widow/Widower of veteran

Staff was unable to locate any specific exemption that would apply to a portion of a property's assessed valuation. Staff has contacted the King County Assessor's Office and will update this question if any further information is received.

More information regarding the property tax exemptions and deferrals can be found [here](#).

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81. Is the dollar bill illustration used elsewhere?

Response: Yes. It's been used in Currents and in the budget document.

82. When you buy something online how do they know how to tax it?

Response: The sales tax rate is determined by location code; however, this can be complicated when zip codes are shared by multiple jurisdictions (like some of ours are with Seattle). If a business collects sales tax, using your zip code plus the four additional digits can help the business identify the correct location code to which the tax needs to be reported. We monitor sales tax monthly and audit for business that are no longer reporting. We've found that when there's a change in business management the business may begin using the wrong location code and we've caught businesses paying sales tax to the wrong city. When this kind of error is discovered we work with the state Department of Revenue to investigate and resolve the issue.

83. How is Criminal Justice tax calculated and distributed?

Response: The Local Criminal Justice sales tax is collected countywide and distributed on a per capita basis. To that end Shoreline benefits when the level of activity is greater throughout the County as a whole than it may be locally in Shoreline.

84. Has the City incurred unemployment costs associated with the pool closure?

Response: That was considered by staff and it was determined that it would better to retain staff by reassigning them to other capacities during the pool closure. It just so happened that the timing of the pool closure worked out with normal staff transitions to other positions.

85. Does Burlington Northern pay for use of rights-of-way?

Response: Burlington Northern owns the property that they use. The City has two easements for the bridges that cross over the Burlington Northern property.

86. Are we anticipating new development around light rail?

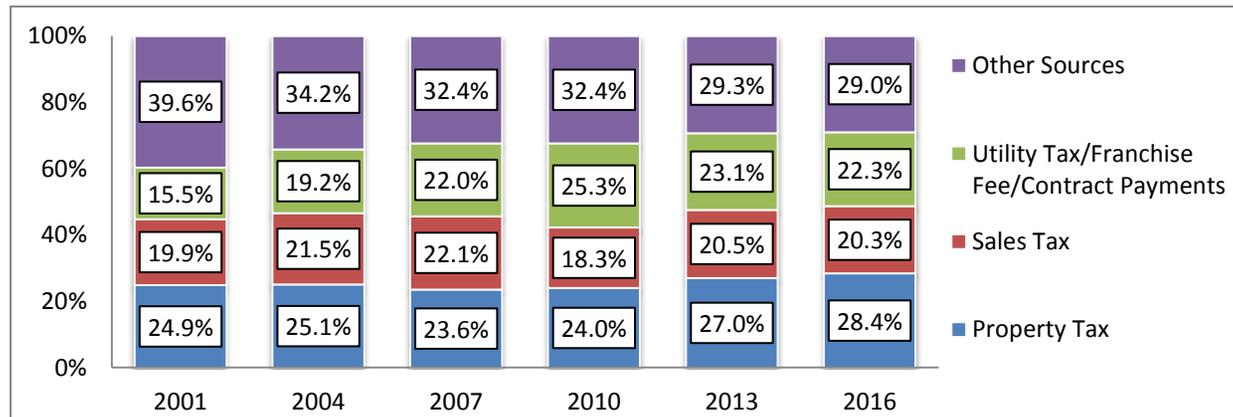
Response: Yes. The City Council adopted the 185th Street Light Rail Station Subarea Plan in March 2015 (more information is available here: <http://www.shorelinewa.gov/government/departments/planning-community-development/planning-projects/light-rail-station-area-planning/185th-street-station-subarea-planning>). A similar plan is being developed around the 145th Street Light Rail Station and is slated for adoption in September 2016. These plans anticipate development within a quarter mile (easy walking distance) from the stations will be transit-oriented and include both multi-family and commercial

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development. The areas that are between a ¼ mile and ½ mile from the stations (easy biking distance) are expected to redevelop over time, at the property owners’ discretion, from predominantly single family homes to a mix of housing types including duplexes, townhomes, small apartments and some neighborhood compatible businesses (e.g., coffee shop, small officer, café, etc.).

87. From this week’s meeting, we on the committee learned that current revenues break out as 29% from property taxes, 20% from sales taxes, 22% from utility taxes and certain fees, and 29% from various other sources. I’d like to get a historical perspective. How did those groups contribute in 2000, 2005, and 2010?

Response: Below is a chart providing a snapshot every three years of the breakout of the City’s revenue sources, primarily showing property taxes, sales taxes, and utility taxes and franchise fee/contract payments as a percentage of the total revenue received by the General Fund and Street Fund.



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88. *Why doesn't the school district pay for the School Resource Officer (SRO)?*

Response: *The Shoreline School District pays for a portion of the costs for the SRO. The City decided that it's beneficial to have a police presence at the schools. Note: The City of Lake Forest Park does not contribute to the cost of the SRO.*

89. *How much does it cost to conduct the Citizen Satisfaction Survey?*

Response: *The Citizen Satisfaction Survey costs \$30,000 to conduct every other year. The PRCS survey costs \$15,000.*

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RESPONSES TO QUESTIONS FROM MEETING 5 (APRIL 14, 2016)
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90. *Recognizing that economic development won't be able to solve the whole shortfall does that make it an "all or nothing proposition"?*

Response: *No, Economic Development is clearly one of the seven strategies that have been identified as part of the 10YFSP. Reasonable targets have been set for development and as the development occurs revenue estimates will be adjusted to reflect the impacts.*

91. *If the "Gap" is cumulative, then why are surpluses from the early years not used to reduce the long term gap?*

Response: *Council has identified that annual surpluses are considered "one time" revenues and should not be used for ongoing expenses. Those surpluses increase the Fund Balance and reserves and are then used for one time uses as approved by Council through the budget process. The goal of Financial Sustainability is to ensure that regular ongoing expenses are sustained with ongoing revenue sources.*

In accordance with the Council's desire that surpluses be used to fund economic development and infrastructure improvements, the City has committed one-time funds to the following:

- ***Aurora Corridor (in total the City has leveraged \$13.78 million of City revenue sources, including General Fund sources, to fund a \$120.52 million project)***
- ***Grant Match Funding for transportation projects: \$1,000,000 (\$300,000 in 2014 and \$700,000 in 2016); The City has leveraged \$765,000 of this amount to receive \$5.78 million in grant funding)***
- ***Support of Annual Roads Surface Maintenance Program: \$500,000 (in 2015)***
- ***Shoreline Pool Long-Term Maintenance: \$600,000***
- ***Westminster and N 155th Improvements: \$250,000***
- ***N 185th Street Corridor Study: \$600,000***
- ***Police Station at City Hall: \$1,000,000***
- ***Major Information Technology Investments (Asset Management, Recreation Registration, and Permitting Software upgrades): \$923,000***

92. *Does the City have a reserve? And how is it funded?*

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Response: Yes, the City has strong reserve policies that are evaluated by Bond Rating agencies and very important to maintaining a strong bond rating. The reserves are discussed in the budget document on page 422. By policy the City must maintain a cash flow operating reserve of approximately 1.5 to 2 months of regular expenditures (a best practice standard), a budget contingency reserve of 2% and an Insurance Deductible reserve. The City also maintains a revenue stabilization reserve equal to 30% of the City's economically sensitive revenues. While the City creates a balanced budget each year, reserves are created when appropriations are not fully spent or revenues received exceed that which was budgeted.

93. What is the minimum operating reserve amount? (In number of days)

Response: The best practice standard is 45 to 60 days of regular expenditures.

94. At what point in your projections do you plan the Boeing layoffs, etc. will have an impact? Human services agencies look out for these things.

Response: The City uses the Puget Sound Economic Forecaster (an economic forecasting service for the Puget Sound region), which usually takes into consideration issues that will have regional impacts.

95. What's the City's exemption level for B&O tax?

Response: Staff will evaluate various exemption levels when the business community is engaged to explore the possible implementation of a B&O tax. The current estimate built into the 10 Year Financial Sustainability Model was made strictly based on gross taxable sales receipts and doesn't include any non-sales taxable service income.

96. When will we be analyzing the potential for a B&O tax?

Response: We are planning to conduct that evaluation later this year. If Council decided to implement it would likely not go into effect until at least 2018.

97. What is "levy lid lift"?

Response: The term "levy lid lift" refers to "lifting" the state mandated 1% "lid" on the annual growth of the City's overall property tax levy.

98. How do increases or decreases in the City's assessed valuation as a whole impact how property tax is assessed on an individual property owner?

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***Response: Increases or decreases in assessed value change the rate a taxpayer pays. It does not impact how much the City collects. The rate that an individual pays is capped at \$1.60. (e referred to information from the March 10, 2016 meeting that showed the impact of property tax and valuation changes on three houses).
<http://www.shorelinewa.gov/home/showdocument?id=25337> (pages 7-10)***

**FINANCIAL SUSTAINABILITY CITIZEN ADVISORY COMMITTEE
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99. *c=Constant Property Tax Cap. How is the Property Tax Cap Determined? What total will it be set at for 2016? In other words, if it is true that: LR Levy Rate * AV Assessed Valuations = c Constant Value of Property Tax Cap...What is that constant? Does it raise, or stay the same with the addition of new properties?*

Response: *The table to the right walks through the calculation of the City's Total Levy and property tax rate.*

**How Levy Limits and Changes in Assessed Valuation
 and Levy Rates Affect Property Tax
 A Simplified Example for Five Houses in Shoreline**

How the City's Total Levy and Property Tax Rate are Calculated				2015-2016
	2014	2015	2016	% Change
(A) Levy Basis [A=Prior Year's N]:	\$10,190,490	\$10,323,824	\$10,617,487	2.8%
(B) Prior Year's June CPI-U:	239,540	242,820	247,642	2.0%
(C) Current Year's June CPI-U:	242,820	247,642	251,622	1.6%
(D) Levy Growth Factor (% Change in CPI-U):	1.4%	2.0%	1.6%	N/A
(E) Levy Base [E=A*(1+D)]:	\$10,333,157	\$10,530,300	\$10,787,367	2.4%
(F) Value of New Construction:	\$26,970,173	\$54,491,781	\$64,389,980	18.2%
(G) Levy Rate [G= Prior Year's M]:	\$1.60000	\$1.60000	\$1.43328	-10.4%
(H) New Construction Levy [H=(F/1,000)*G]:	\$43,152	\$87,187	\$92,289	5.9%
(I) Relevy for Prior Year Refunds:	\$0	\$0	\$28,803	0.0%
(J) Levy Ceiling [J=E+H+I]:	\$10,376,309	\$10,617,487	\$10,908,459	2.7%
(K) City's Assessed Valuation:	6,452,389,801	7,407,824,709	8,195,809,854	10.6%
(L) Levy Rate [L=J/(K/1,000); Max is \$1.60]:	\$1.60813	\$1.43328	\$1.33098	-7.1%
(M) Actual Levy Rate (Cannot exceed \$1.60):	\$1.60000	\$1.43328	\$1.33098	-7.1%
(N) Maximum Statutory Levy [N=(K/1,000)*M]:	\$10,323,824	\$10,617,487	\$10,908,459	2.7%

2015 Tax Year					
City Levy Rate:	\$1.43328				
Other Levy Rates:	\$11.42903				
Total Levy Rate:	\$12.86231				
Property Type:					
	2 BR 1.5 Bath	2 BR 1 Bath Single-	4 BR 1.75 Bath	5 BR 2.5 Bath	6 BR 5.75 Bath
	Townhouse	Family	Single-Family	Single-Family	Single-Family
Neighborhood:	North City	Echo Lake	Meridian Park	Innis Arden	The Highlands
Assessed Value:	\$255,000	\$244,000	\$346,000	\$885,000	\$2,023,000
Total Property Tax Paid:	\$3,280	\$3,138	\$4,450	\$11,383	\$26,020

2016 Tax Year					
City Levy Rate:	\$1.33098				
Other Levy Rates:	\$10.36787				
Total Levy Rate:	\$11.69885				
Property Type:					
	2 BR 1.5 Bath	2 BR 1 Bath Single-	4 BR 1.75 Bath	5 BR 2.5 Bath	6 BR 5.75 Bath
	Townhouse	Family	Single-Family	Single-Family	Single-Family
Neighborhood:	North City	Echo Lake	Meridian Park	Innis Arden	The Highlands
Assessed Value:	\$275,000	\$281,000	\$347,000	\$939,000	\$1,911,000
AV % Change:	↑ 7.8%	↑ 15.2%	↑ 0.3%	↑ 6.1%	↓ -5.5%
Total Property Tax Paid:	\$3,217	\$3,287	\$4,060	\$10,985	\$22,357
2015 vs. 2016 \$ Change:	↓ (\$63)	↑ \$149	↓ (\$391)	↓ (\$398)	↓ (\$3,664)
2015 vs. 2016 % Change:	↓ -1.9%	↑ 4.7%	↓ -8.8%	↓ -3.5%	↓ -14.1%

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100. **Surplus to help those at <200% of the Poverty Line. What could be done with any surplus to aid those below <200% of the Poverty Line? Can we consider tangible relief for those below 200% of the Poverty Line, such as:**

- **A lower rate for those below a certain income level?**
- **A rebate on property taxes?**
- **Highly subsidized Day Care Centers**
- **Specific Job Training Programs to fill known job openings**
- **Can we do any of these things without creating a huge bureaucracy to manage it all?**

Response: Please see the response to question 80 above with regard to the first and second of the five bullets above. With regard to the last three bullets, the City has been approached by human services agencies with requests for additional funding to support various programs in the past. The City carefully considers each of the requests and the City Council has deliberated on many to determine which could best benefit from a subsidy from the City. In the 2016 budget, the City Council decided to add \$48,850 in funding to the Center for Human Services to purchase Chrome Books for the Ballinger Homes OST program (\$3,250), Hopelink for rental assistance (\$15,000) and utility assistance (\$4,600), and the Shoreline-Lake Forest Park Senior Center to backfill expiring grant revenue (\$16,000) and catering revenue (\$10,000).

101. **Slide 15 of the presentation given during the 3rd FSCAC meeting shows a drop in Projected 2016 Sales Tax. Yet, on pp 75 of 491 in the ..."2016 Proposed Budget / 2016-2021 CIP" it states:**

Sales Tax:

General sales tax, the third largest revenue source for City operations (21.8%), totals \$7.748 million for 2016. In 2016 sales tax revenue is expected to grow by \$427,700, or 5.8%, from the 2015 budget and is \$195,000, or 2.6%, above the revised 2015 projected total of \$7,552,351. Revenue collections continue to increase in 2015.

Questions:

- **Even though the 2015 projected total was \$203,884 greater than projected, why isn't the 2016 added to the projected increase on top of the 2015 actual revenue of \$7,756,235?**
- **Isn't the net result a significant underestimate of the Sales Tax Revenue? (at least \$427K, but probably more)**

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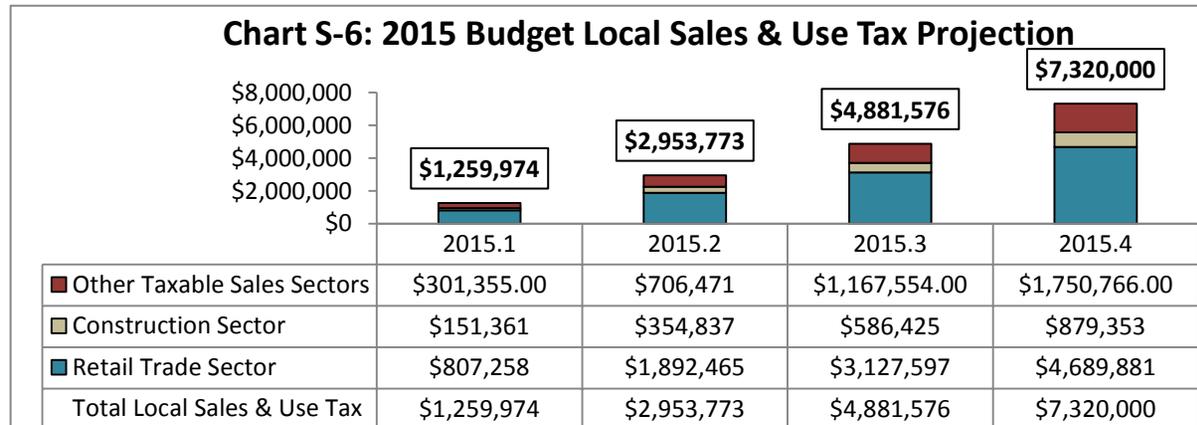
Response: The City revises many of its revenue projections for the current year and develops projections for the upcoming year in June in preparation for the upcoming budget development season. They are projections that may or may not be proven to be accurate until actual results are reported seven months later, in the case of revised projections for the current year, or 19 months later, in the case of projections for the upcoming year. Nonetheless, staff’s projections for the Retail Trade Sector, which comprises two-thirds of Local Sales & Use Tax revenue, are based on regional forecast data, from a source that has proven to be fairly accurate with their projections, that is tempered by staff’s knowledge of our area.

In July 2015 staff projected revenues from the Retail Trade Sector would total \$4,833,504 at the end of 2015. Actual results for 2015, reported in January 2016, totaled \$4,857,283. Actual results were \$23,779, or 0.5%, higher than staff’s revised projection and \$167,402, or 3.6%, higher than staff’s budget projection. It was not apparent to staff in June 2014 that a high level of activity from new car sales would be experienced throughout 2015. Actual results for the Construction and all other taxable sales sectors are difficult to project. With that being said, it is exciting to see the amount of construction activity that is occurring throughout Shoreline.

The remainder of this response provides some insight into the Budget Supervisor’s thought process as he developed the 2015 revised projection. Please note the tables and charts referenced below are from the July 2015 Revenue Report (available here: <http://cityofshoreline.com/home/showdocument?id=22387>).

How the 2015 Budget Projection was Derived:

The forecast developed each year has historically used 75% of the Retail Trade Sector growth assumptions contained in the Annual Forecast table provided by The Puget Sound Economic Forecast (PSEF). Historically, the six-year forecast assumed total Local Sales & Use Tax receipts would be comprised as follows: 66% Retail Trade, 11.26% Construction, and 22.74% all other taxable sales sectors. Since activity in the Construction

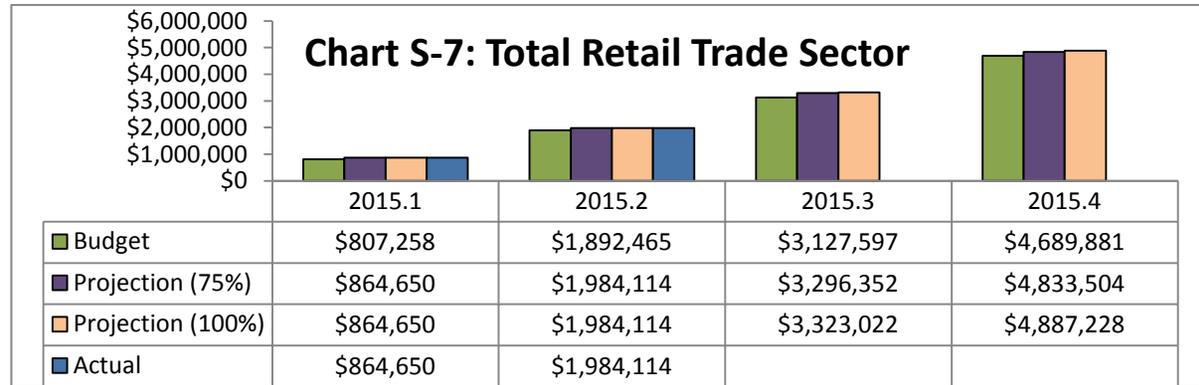


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Sector started picking up in 2012 the ten-year forecast produced for the 2015 budget projected total Local Sales & Use Tax receipts would be comprised as follows: 64.10% Retail Trade, 12.01% Construction, and 23.92% all other taxable sales sectors. By employing the growth assumptions from the June 2014 PSEF Annual Forecast, Retail Trade Sector receipts were projected to total \$4,689,881. From this amount the projection for total Local Sales & Use Tax was derived to total \$7,320,000 ($\$4,689,881 \div 0.6407 = \$7,320,000$). Chart S-6 exhibits the forecasts for each quarter of 2015.

Revised 2015 Projection:

PSEF also provides a Quarterly Forecast table. The June 2015 table was used to develop two revised projections for the Retail Trade Sector. The first is based on 75% of PSEF’s growth assumptions (similar to the basis for the ten-year forecast) and the second is based on 100% of the assumptions. Chart S-7 exhibits the budget and revised projections (green, purple and beige bars) and compares them against actual results for 2015 for the months of January through April that were available as of June 2015 (blue bar).



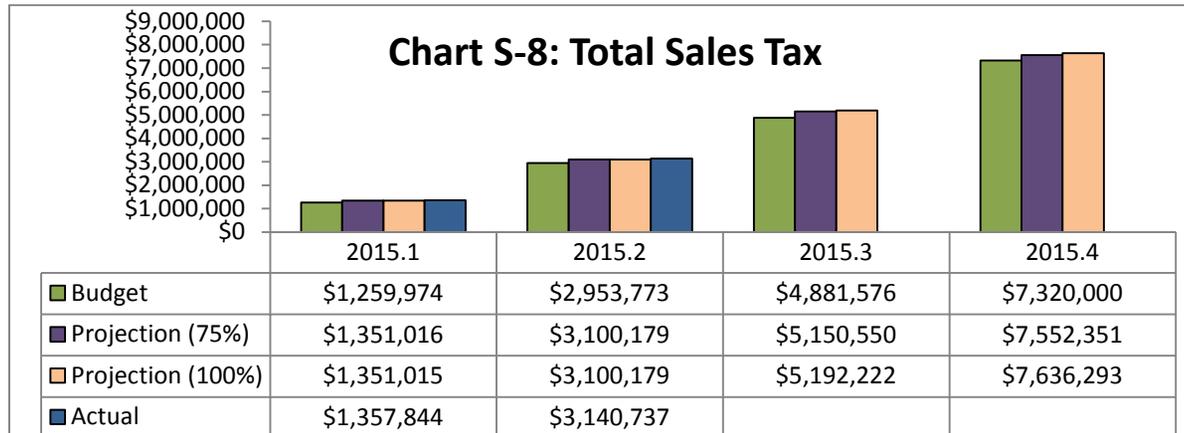
The base level of Retail Trade Sector activity in this projection totals \$4,833,504, which is higher than the projection built into the 2015 budget and actual for 2014 by 3.1% and 6.7%, respectively (See Table S-5). The base level of Construction Sector activity was determined by removing revenues from large one-time projects that were under construction and completed in 2014, which is why the revised projection for the Construction Sector in 2015 is lower than actual revenues received in 2014.

Category	2014 Actual	2015 Budget	2015 Projected	2015P v. 2014A
Retail Trade Sector	\$4,528,070	\$4,689,881	\$4,833,504	6.7%
Construction Sector	1,088,201	879,353	906,282	-16.7%
Other Taxable Sales Sectors	1,846,616	1,750,766	1,812,565	-1.8%
Total Local Sales & Use Tax	\$7,462,887	\$7,320,000	\$7,552,351	1.2%
Totals may not foot due to rounding.				

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Using the same methodology and growth assumptions employed in the projection for the 2015 budget, coupled with the actual results for January through April 2015, available as of June 2015, and projections based on the growth assumptions from the June 2015 PSEF Quarterly Forecast for the Retail Trade Sector calculated at 75%, a revised 2015 projection was derived that totals \$7,552,351 (See Table S-6 and Chart S-8).

Table S-6: 2015 Quarterly Projections					
Category	2015 Budget	1Q Actual	2Q Actual	3Q Projected	4Q Projected
Retail Trade Sector	\$4,689,881	\$864,650	\$1,984,114	\$3,296,352	\$4,833,504
Construction Sector	879,353	178,605	417,634	618,066	906,282
Other Taxable Sales Sectors	1,750,766	314,589	738,989	1,236,132	1,812,565
Total Local Sales & Use Tax	\$7,320,000	\$1,357,844	\$3,140,737	\$5,150,550	\$7,552,351
Totals may not foot due to rounding.					

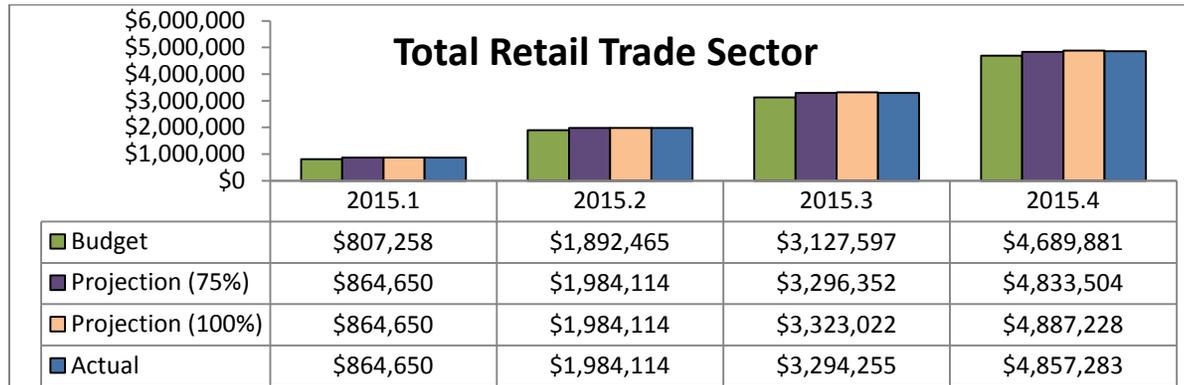


Actual Results Compared to the Revised 2015 Projection:

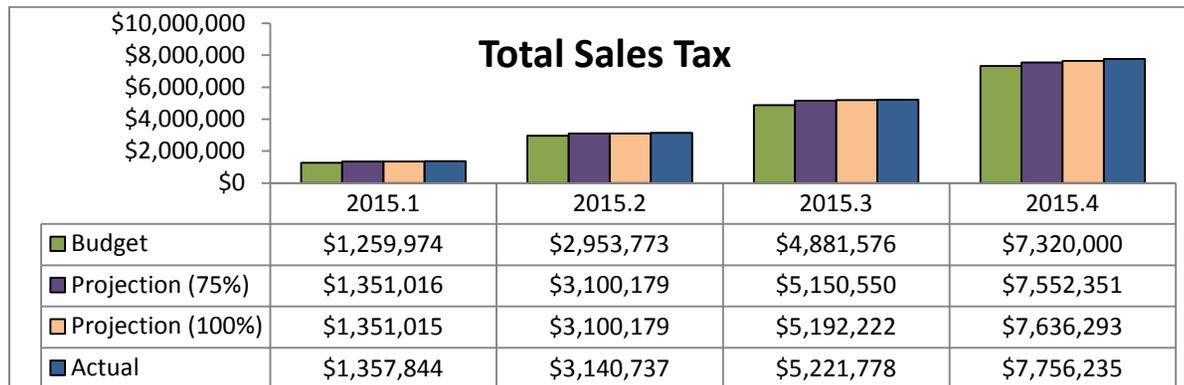
The Total Retail Trade Sector chart below exhibits the budget and revised projections (green, purple and beige bars) and compares them against actual results for all of 2015 (blue bar). Actual results for the third quarter, reflecting activity for the months of December 2014 through July 2015, of \$3,294,255 were slightly lower (-0.06%) than the revised projection of

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\$3,296,352. Actual results for the year of \$4,857,283 were slightly higher (+0.5%) than the revised projection from July 2015 totaling \$4,833,504.



The Total Sales Tax chart below exhibits the budget and revised projections (green, purple and beige bars) and compares them against actual results for all of 2015 (blue bar). Actual results for the third quarter totaling \$5,221,778, which reflect activity for the months of December 2014 through July 2015, were higher (+1.4%) than the revised projection of \$5,150,550. Actual results for the year of \$7,756,235 were higher (+2.7%) than the revised projection from July 2015 totaling \$7,552,351.



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RESPONSES TO QUESTIONS FROM MEETING 7 (MAY 12, 2016)**

102. Members supporting the CPI only option noted that they felt property taxes are unfair and regressive and impact those who are most in need of financial help the most. Therefore they believe that increases should be limited. Members supporting this option expressed concern that the measure would be difficult to pass (or easily defeated). They expressed concern that higher property tax rates will drive more residents out of Shoreline because Property Taxes are cheaper in Seattle.*

The following is a comparison of Seattle to Shoreline Levy Rates:

2016 Levy Rates by City		
City	Total Property Tax Levy	City Portion of Levy
Seattle	\$9.49-12.45	\$2.77
Shoreline	\$11.70	\$1.54